

Internal Control Metrics - FYs 2021 - 2025

■ = better than University average

■ = at University average

■ = worse than University average

| Certifying Unit | Retro Pay Adjustments Total \$ Xfrd > 90 Days | | | | | Credit Card PCI Status | | | | |
|--|--|-------------|-------------|-------------|-------------|---------------------------|-----------|-----------|-----------|-----------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2021 | 2022 | 2023 | 2024 | 2025 |
| A. Taubman College of Arch. and Urban Plan. | 2.5% | 0.4% | 1.2% | 1.7% | 0.1% | I | C | C | C | C |
| Athletics | 0.2% | 0.0% | 3.2% | 0.9% | 2.6% | E | E | E/I | E/I | C |
| Audit Services | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | n/a | n/a | n/a | n/a | n/a |
| College of Engineering | 1.5% | 1.4% | 1.6% | 1.5% | 1.5% | E/I | E | C | C | C |
| College of Literature, Science & Arts | 0.8% | 0.8% | 1.0% | 1.0% | 1.2% | E/I | E/I | E | E | E |
| College of Pharmacy | 2.2% | 1.6% | 1.7% | 2.0% | 0.9% | C | C | C | C | C |
| Division of Public Safety & Security | 50.2% | 0.0% | 0.0% | 0.0% | 0.0% | E | C | C | C | n/a |
| Exec VP for Medical Affairs Shared Services | 0.1% | 0.1% | 0.3% | 0.1% | 0.0% | I | C | E | E | E/I |
| Executive Vice President for Academic Affairs | 3.6% | 1.2% | 2.6% | 1.7% | 0.5% | C | I | I | E/I | E |
| Facilities and Operations | 0.1% | 0.1% | 0.2% | 0.1% | 0.1% | E | E | C | I | C |
| Finance | 0.1% | 0.0% | 0.2% | 1.6% | 0.2% | I | C | C | C | E |
| Ford School of Public Policy | 1.3% | 0.9% | 0.4% | 0.4% | 3.2% | n/a | n/a | n/a | n/a | n/a |
| Institute for Social Research | 0.6% | 0.5% | 0.5% | 0.6% | 0.8% | E | E | E | E | E |
| Institute of Continuing Legal Education | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | C | C | C | E | C |
| Investments Office | 0.0% | 0.2% | 0.0% | 0.0% | 0.0% | n/a | n/a | n/a | n/a | n/a |
| Law School | 0.0% | 0.1% | 0.7% | 0.6% | 14.9% | C | E | E | C | C |
| Life Sciences Institute | 2.7% | 2.3% | 2.3% | 2.4% | 1.0% | I | C | C | C | n/a |
| Marsal Family School of Education | 2.4% | 2.0% | 2.3% | 1.1% | 2.2% | C | C | E | E | C |
| Medical School | 3.3% | 2.1% | 2.4% | 1.9% | 2.0% | E/I | E | E/I | E/I | E |
| Michigan Health Corporation | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | n/a | n/a | n/a | n/a | n/a |
| Office of Student Publications | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | C | C | C | C | C |
| Office of the Vice President for Research | 4.9% | 1.1% | 1.3% | 3.8% | 2.4% | C | C | C | C | C |
| Rackham Graduate School | 0.1% | 0.2% | 0.2% | 2.5% | 1.1% | E | C | C | C | C |
| Ross School of Business | 1.8% | 5.0% | 3.6% | 2.1% | 3.2% | C | C | C | E | C |
| School for Environment and Sustainability | 4.3% | 0.8% | 1.6% | 1.3% | 1.4% | C | C | C | C | C |
| School of Dentistry | 3.2% | 1.9% | 1.4% | 2.7% | 1.6% | E/I | I | E | E | E |
| School of Information | 1.0% | 1.6% | 0.4% | 1.1% | 1.1% | C | C | C | n/a | C |
| School of Kinesiology | 0.2% | 0.1% | 0.2% | 0.5% | 1.0% | C | C | C | C | C |
| School of Music, Theatre and Dance | 0.1% | 0.8% | 0.4% | 0.6% | 0.4% | C | C | C | C | C |
| School of Nursing | 1.9% | 0.9% | 0.9% | 1.1% | 1.2% | C | C | C | C | C |
| School of Public Health | 1.9% | 1.8% | 2.1% | 2.7% | 3.2% | E | C | E | C | E |
| School of Social Work | 2.0% | 2.6% | 2.0% | 5.6% | 1.3% | C | C | E | E | C |
| Shared Services Center | 3.3% | 1.7% | 1.0% | 0.0% | 0.0% | C | C | C | C | C |
| Stamps School of Art and Design | 0.3% | 0.0% | 0.1% | 0.2% | 2.1% | n/a | n/a | C | C | E |
| University Human Resources | 0.8% | 0.0% | 0.9% | 0.0% | 0.1% | C | C | E | C | n/a |
| University Libraries | 3.7% | 1.6% | 1.2% | 0.5% | 0.2% | E | E | C | E | E |
| University of Michigan - Dearborn | 5.2% | 1.7% | 1.5% | 0.9% | 1.1% | E | E | E/I | E/I | E |
| University of Michigan - Flint | 1.7% | 1.0% | 1.2% | 1.4% | 0.8% | I | E | E/I | E | E |
| University of Michigan Health System | 0.2% | 0.2% | 0.3% | 0.2% | 0.2% | E/I | N/E/I | E | E/I | E |
| Vice President and General Counsel | 0.0% | 0.3% | 0.0% | 0.0% | 0.0% | n/a | n/a | n/a | n/a | n/a |
| Vice President and Secretary of the University | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | n/a | n/a | n/a | n/a | n/a |
| Vice President for Communications | 0.5% | 0.4% | 0.1% | 0.0% | 0.0% | E | C | I | C | C |
| Vice President for Development | 0.0% | 0.0% | 0.1% | 0.0% | 0.8% | C | C | C | E | C |
| Vice President for Government Relations | 0.0% | 2.0% | 0.7% | 0.8% | 1.0% | C | C | C | E | C |
| Vice President for Information Technology | 0.1% | 0.0% | 0.2% | 0.1% | 0.2% | I | C | E | E | C |
| Vice President for Student Life | 0.2% | 0.1% | 0.2% | 0.1% | 0.5% | N/I | E/I | E/I | E/I | E/I |
| Total / Average | 1.7% | 1.0% | 1.2% | 1.0% | 1.1% | 18 | 25 | 22 | 19 | 23 |

*Percentages are relative based on unit size