**SECTION**: Gift Revenue

**NOTE:** Any changes to process due to remote work should be documented in procedures.

**SUBJECT**: Financial Stewardship of Gifts Documented Procedures

**APPLIES** **TO**: All units who receive gifts

**NOTE: Changes for FY2025 are identified in red text**

**Financial Stewardship of Gifts Overview**

The objective of the Financial Stewardship of Gifts process is to ensure that all gifts are processed and recorded properly. In addition, it is also to ensure gifts are being spent according to the donor’s intent.

**Financial Stewardship of Gifts Process**

| **Activity** | **Responsibility** | **Reference/Comments** |
| --- | --- | --- |
| **GIFT ACCEPTANCE** |  |  |
| Determine if gift is acceptable.  ***Note:*** *unusual gifts in kind (particularly real estate) and securities need careful review – please contact Gift and Records Administration (GRA) for assistance.* | [insert appropriate person(s)/position(s) (i.e. Development Staff, Gift Officer, Dean, Director)] | See [SPG 602.02](http://spg.umich.edu/policy/602.02) for guidelines.  Information on various types of gifts can be found at: <https://giving.umich.edu/um/>  [~~https://leadersandbest.umich.edu/how~~](https://leadersandbest.umich.edu/how)  Additional procedures for accepting real estate can be found at:  [https://connect.dev.umich.edu/web/dbpl/home](https://connect.dev.umich.edu/web/dbpl/home" \t "_blank)  Use Browse the Library, then Search Site to find the “Real Estate” document.    For further information/guidance:  Contact Gift and Records Administration Help Line toll free at 1-888-518-7888, 8 a.m.-5 p.m., Monday through Friday, Eastern time, or email [umgift@umich.edu](mailto:umgift@umich.edu).  Or contact your GRA Unit Liaison: [insert appropriate GRA Unit Liaison and phone number]  GRA Liaison School, College & Unit Contact List <https://docs.google.com/document/d/1xcQcTBCPeQzS16DT71AdJ4FflvYOq0MVr6xfTzy0hU0/edit?usp=sharing> (for link to work best, copy and paste in browser)  For specifics questions on Securities: call GRA Help Line or email [umgiftsec@umich.edu](mailto:umgiftsec@umich.edu). |
| If gift is not acceptable notify donor. | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer, Dean, Director)] |  |
| Contact Office of General Counsel (OGC) at (734) 647-6095 when a gift has terms that should be preserved by a written agreement. Office of General Counsel handles all gift agreements and gift letters for major gifts. | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer)] | Standard gift agreement templates can be used when drafting agreements and can be found in [DevConnect](https://connect.dev.umich.edu/home): <https://connect.dev.umich.edu/web/ogc/template-gift-agreements-and-gift-letters>  or Office of General Counsel  <https://connect.dev.umich.edu/web/ogc> |
| Once agreement is written, obtain necessary approvals/signatures from Dean, Chancellor, or Unit Director and Donor.  ***NOTE:*** *Gift agreements are now signed electronically; OGC is comfortable with the University not needing paper originals.* | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer)] |  |
| Copies of all donor documents (including gift agreements or documents relating to donor intent) for expendable gifts should be provided to the Shared Services Center at the time the chartfields are established.  For endowment, please provide any documentation to Financial Operations at the time of establishment. | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer)] |  |
| Gift records, such as donor correspondence, documentation on expenditures not stored in the central imaging system, selections for a scholarship/professorship recipient, or similar documentation shall be maintained for a period of seven (7) years from the time of receipt or until the donor’s gift has been fully spent, whichever is longer. | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer)] |  |
| Forward signed agreements to Office of General Counsel, who will obtain VP of Development’s approval/signature (and the CFO’s, Provost’s, and President’s if necessary).  Once agreements are signed, Office of General Counsel will send an electronic copy of the signed agreement to GRA and the Major Gift Officer (MGO). GRA will record gift in DART. | [insert appropriate person(s)/position(s) (i.e. Development staff, Gift Officer)] | ***NOTE:*** *CFO, Provost, and/or President must also review and sign agreement for gift such as:*   * *Gifts for construction or increases in UM operating budget require CFO approval* * *Gifts directly affecting faculty positions require Provost’s signature* * *Gifts of real estate require CFO approval plus conformance to real estate policy:* [https://connect.dev.umich.edu/web/dbpl/home](https://connect.dev.umich.edu/web/dbpl/home%20) Use Browse the Library, then Search Site to find the Real Estate Document. * *Gifts of over $10,000,000 require Presidential signature* |
| **PROCESSING/RECORDING GIFTS** |  |  |
| If unit receives a gift (i.e. instead of the Office of University Development receiving it), the following position(s) are authorized to receive the cash, checks and/or handle the credit card information in the [insert name of school/college/unit/department].  (GRA will record gifts submitted directly to the lockbox by the donor) | [insert appropriate person(s)/position(s) (should also be listed on Cash Handling procedures as “Receiver” or “Processor”)] | Individuals handling cash/checks should take the Cash Handling training course ([My LINC](https://its.umich.edu/enterprise/administrative-systems/training/my-linc-overview) TME103) and individuals handling credit card info should take the Merchant training course ([My LINC](https://its.umich.edu/enterprise/administrative-systems/training/my-linc-overview) TME102). Cash Handling training only needs to be taken once; Merchant training needs to be taken annually. |
| Follow the steps/controls outlined in the Cash (and Check) Handling written procedures including: 1) maintaining a log of gifts received, 2) safeguarding, 3) separation of duties, etc. |  | Refer to Cash Handling procedures which are located [list where unit’s Cash Handling written procedures can be found (i.e. link, share drive, appendix, etc.)]  Units can utilize gift log available in M+Google web apps, for more information see:  <https://sites.google.com/a/umich.edu/gift-form/public-content/help> (sign in with uniqname and password). |
| If a cash gift is received, complete cash receipt ticket (CRT) online using Wolverine Access and deposit the cash at a deposit station. <https://finance.umich.edu/treasury/deposit-services>  If a check or credit card info is received, it  should be delivered to a Development Gift Drop Box. | [insert appropriate person(s)/position(s) (should also be listed as the “Depositor” in the Cash Handling procedures)] | Individuals creating CRTs and/or depositing cash should take the Depository Certification training ([My LINC](https://its.umich.edu/enterprise/administrative-systems/training/my-linc-overview) TME101) every two years.  Positions responsible for depositing cash should not be responsible for receiving funds or performing reconciliation.  Development Gift Drop Boxes are located in the Michigan League and Pierpont Commons.  ***NOTE:*** *Should drop boxes be closed (i.e. due to pandemic), deliveries can be made to the Wolverine Tower mailroom before 4 PM. Gifts can be mailed via US Mail or shipped to GRA at Wolverine Tower. Priority mail with tracking is recommended if using the USPS.*  ***NOTE:******Do not send checks through campus mail.***  For more info on the depositing process, see:  <https://finance.umich.edu/treasury/deposit-services>  Important: DO NOT SEND CASH TO GIFT AND RECORDS ADMINISTRATION OR PLACE IN THE DEVELOPMENT GIFT DROPBOX. NEVER SEND GIFTS THROUGH CAMPUS MAIL. |
| Confirm if the donor has a LookupID (LID) by performing a constituent search in DART while completing the Gift Processing Form. If donor does not have LID, complete the form indicating “New” in the LookupID field. | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | Guidance on how to perform a constituent search in DART can be found in [My LINC](https://its.umich.edu/enterprise/administrative-systems/training/my-linc-overview), search for “Dart Constituent”  The new Gift Processing Form can be found in the GIFT LOG MENU of the gift log. To get help or request a Gift Log, go to <https://teamdynamix.umich.edu/TDClient/83/Portal/Home/>  Instructions for Getting Started with the new Gift Processing Form:  <https://sites.google.com/a/umich.edu/gift-form/public-content/help>  Also, see the Best Practices in Gift Processing presentation for further instructions. <https://docs.google.com/presentation/d/1GEWUjEjmo45kWXo8_g4forhAI1Fcf0eUsoEAwfDeWvg/edit?usp=sharing> (for link to work best, copy and paste in browser) |
| Send Gift Processing Form (or Response Card) along with the CRT (for cash gifts only) or check or credit card info, and any related correspondence (i.e. donor notes) to Gift and Records Administration via Development Gift Drop Box.   * Gifts *with* Constituent LookupIDs (LID): * Use a **Standard** Campus Envelope * Label the envelope “Development Gift Drop Box” * These envelopes are delivered to the Lockbox * Gifts *without* Constituent LookupIDs (LID) or cash gifts/gifts in kind: * Use a **Red** Campus Envelope * **Red** and any **Standard** envelopes that are labeled anything other than “Development Gift Drop Box” are delivered to GRA | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | It is the responsibility of each unit to transfer gifts to the processing office in a timely manner.  Development Gift Drop Boxes are located in the Michigan League and Pierpont Commons.  Red envelopes can be requested at: <https://teamdynamix.umich.edu/TDClient/83/Portal/Requests/ServiceDet?ID=1829> |
| For endowment or non-endowment related chartfield requests, the forms can be found at the Shared Services Center website.  ***NOTE:*** *Some new gifts may be deposited to already established project/grants or endowments as long as the donor does not want a specific title for the gift or the donor intent is not covered by already established expendable or endowed accounts. If a new chartfield is not needed, send gift or pledge to GRA.* | [insert appropriate person(s)/position(s) (i.e. Development staff works Finance/Accounting person)] | New Chartfield Request Forms, which include submission instructions, can be found here:  <http://ssc.umich.edu/forms/> |
| Document and maintain donor intent via [Insert method used to document and track Donor Intent (i.e. spreadsheet, database, DART)]. | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | Donor intent should be documented in a way that allows the unit to easily review potential uses of funds.  Donor intent may be tracked in DART, it should be entered within the Documentation and Attributes tabs of the Purpose search page. For more information, see:  DEVE103 – Dart Donor Intent: <https://connect.dev.umich.edu/web/tm/dart-course-descriptions>  Development Unit Liaisons should request DART access for individuals requiring access to enter donor intent via the Online Access Request System (OARS): [https://its.umich.edu/accounts-access/administrative-access/oars](https://its.umich.edu/accounts-access/administrative-access/oars%20)  or submit a ticket via Development Services and Strategic Solutions Online Helpdesk: [https://teamdynamix.umich.edu/TDClient/83/Portal/Home/](https://teamdynamix.umich.edu/TDClient/83/Portal/Home/%20)  Successful completion of DEVE103 training course is required prior to activating access. |
| Review the DART Gift Report weekly and compare it to the unit maintained log to ensure all credit card and check gifts were recorded accurately.  For issues or questions, contactGift and Records Administration Help Line for further information toll free at 1-888-518-7888, 8 a.m.-5 p.m., Monday through Friday, Eastern time, or submit a ticket:  <https://teamdynamix.umich.edu/TDClient/83/Portal/Home/> | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | See “Gift Reconciliation Best Practices” for more details:  <https://docs.google.com/presentation/d/1VRMCC00Tj1zJHTOkfcCXjyquCgMyJZ8__TwxXEE7YSM/edit#slide=id.p4>  DART Gift Report is located in Business Objects at: UM-Maintained 🡪 Development 🡪 DART Development Reports by Category 🡪Revenue Reports 🡪 Gift Acknowledgement Report 3.2 (latest version) |
| **IDENTIFYING POTENTIAL USES** |  |  |
| The [insert name of school/college/unit/ department] develops a plan annually to identify sources and potential uses for funds and ensures they are consistent with donor intent. The following items are considered (or steps are taken) when developing:  [describe detailed process used to identify potential uses and what items are considered or what steps are performed such as:   * using more restrictive funds first * endowment distributions * reviewing donor criteria * using query tools such as DART, Business Objects, Tableau, Scholarship Matching Tool or Access Database to get a listing of all potential matches * pulling source documentation (i.e. agreement) to verify match   contacting OGC if donor criteria is unclear or outdated; review and approval of plan] | [insert appropriate person(s)/position(s)] | All gifts should be spent according to donor intent. Even if a donor only stipulates that the gift is for a particular unit to spend at their discretion, it should remain in the expendable (gift) fund and should not be commingled with other, non-restricted funds such as designated or auxiliary. |
| **ACCOUNTING SET-UP/SPENDING** |  |  |
| Set up costs associated with the gift expenditures corresponding with the nature of the expense (e.g. appointments for salary, Financial Aid Item Types for student aid, shortcodes/chartfields for purchases, etc). | [insert appropriate person(s)/position(s) (i.e. Finance Staff)] | New/change in appts: [Wolverine Access](https://wolverineaccess.umich.edu/)/M-Pathways Human Resource Management System 🡪 Workforce Administration 🡪 Job Information 🡪 Submittal Form Pages (see Employment – Change in Appt (Including New Appts) procedures for more details)  FAIT request worksheets: <https://its.umich.edu/enterprise/administrative-systems/m-pathways/student-administration-system/financial-aid-module> (see Unit-Administered Financial Aid procedures for more details)  Shortcode/Chartfield requests: <http://ssc.umich.edu/eForms> |
| Review and approve expenses via the appropriate method (i.e. purchases reviewed on expense report in Emburse Enterprise ~~Concur~~, appointments reviewed on Submittal form or DBE Workflow transaction, etc.) | [insert appropriate person(s)/position(s) (i.e. supervisor, higher level of authority)] | See ~~Concur~~ Emburse Enterprise written procedures, Unit-Administered Financial Aid procedures and Change in Appointment (Including New Appointments) procedures for further details.  Procedures are located [insert where unit’s procedures/documentation can be found (i.e. link, share drive, appendix, etc.).] |
| Review department "pending/holding" gift accounts monthly in the Statement of Activity and submit Gift Adjustment Ticket to Gift and Records Administration Team before quarterly deadline if transfers are necessary. | [insert appropriate person(s)/position(s)] | GRA Gift Adjustments Ticket Box:  <https://teamdynamix.umich.edu/TDClient/83/Portal/Home/> |
| Ensure funds were transferred by confirming they are properly reflected in DART/Gift Report and on the SOA. | [insert appropriate person(s)/position(s)] |  |
| Annually review balances to identify any unspent balances and/or deficits in compliance with the university’s Gift Funds Stewardship and Management Policy to ensure expendable gifts and distributions from endowments are spent in a timely manner.  Identify funds with low or moderate utilization through the Gift Fund Utilization Report in Tableau.  Demonstrate progress towards improved utilization by confirming fund purpose and resolving information gaps about the fund, assigning a Project Grant Review Indicator in DART, and maintaining documentation for improved utilization.  Notify appropriate management (including both financial and development) of any deficits or unspent balances. | [insert appropriate person(s)/position(s) (i.e. Development Staff, Finance Staff)] | See the [Gifts Funds Stewardship and Management Program website](https://gfsm.provost.umich.edu/) for more information and guidance.  Gift Fund Utilization report can be found in Tableau (go to [Wolverine Access](https://wolverineaccess.umich.edu/collection/all/faculty-staff-wolverine-access) > Tableau). Contact [gfsm.support@umich.edu](mailto:gfsm.support@umich.edu) to request access to this report. |
| **REPORTING BACK TO DONOR –** |  |  |
| The [insert name of school/college/unit/ department] sends a report to donors when the following criteria is met:  [insert unit criteria (i.e. at donor’s request, over a threshold, per Stewardship Guidelines, etc.)] |  | ***NOTE:*** *For endowments and large gifts, the Office of University Development and Unit Stewardship departments report back to donor.*  For additional guidance, see the “[University of Michigan Stewardship Guidelines](https://drive.google.com/file/d/1oEwwdIXCu-j9EIrpSzYidVy_uwTstpSS/view)” document on the Stewardship & Donor Relations website under [Guidelines, Policies, and Procedures](https://sites.google.com/umich.edu/stewardship-donor-relations/guidelines-policies-and-procedures?authuser=0&pli=1). |
| Create and send report to donor(s). | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | To see best practice examples, go the Stewardship & Donor Relations website under [Impact Reports](https://sites.google.com/umich.edu/stewardship-donor-relations/impact-reports) for DIY Templates and see [DART Stewardship Plan Best Practices](https://docs.google.com/document/d/1UU05oaqnpfy1BqXrypv1D-0ROEmORZDmOmO1ZLdxOVY/edit) under [Training & Resources](https://sites.google.com/umich.edu/stewardship-donor-relations/training-resources) for adding stewardship plans to DART. |
| Maintain a log of reports given to donor.  Review to ensure all donors received a report. | [insert appropriate person(s)/position(s) (i.e. Development Staff)] | Reports given to donor can be logged in DART as an interaction or as a plan step with a category of “Stewardship” and a subcategory of “Communication – Report”. Request DART DEVE101 for access, PRME101 to enter interactions, and PRME201 and STWE101 to fully utilize plan functionality. For more information, see:  <https://connect.dev.umich.edu/web/tm/dart-training-and-resources>  Development Unit Liaisons should request DART system access for individuals requiring access to enter stewardship information via the Online Access Request System (OARS): <https://its.umich.edu/enterprise/administrative-systems/dart/access> or submit a Development Services Helpdesk ticket: <https://teamdynamix.umich.edu/TDClient/83/Portal/Home/>  Successful completion of [My LINC](https://its.umich.edu/enterprise/administrative-systems/training/my-linc-overview) STWE101 training course is required prior to activating access. |
| **RECONCILIATION** |  |  |
| Review Statement of Activity and other management reports as appropriate depending on nature of expenditure to ensure charges have been assigned to the proper chartfields and to identify any unknown or unexpected activity.  Maintain proper evidence of reconciliation. | Reconciler |  |
| Reconcile any cash gifts unit deposited by comparing SOA and/or Finance Yearly Trend Report to unit gift log. | Reconciler | See “Gift Reconciliation Best Practices” for more details:  <https://docs.google.com/presentation/d/1VRMCC00Tj1zJHTOkfcCXjyquCgMyJZ8__TwxXEE7YSM/edit>  Finance Yearly Trend Report can be found under the MGMT REPORTS tab of M-Reports. |
| **MONITORING & OVERSIGHT** |  |  |
| Obtain and review a System Role Report to validate all individuals with access to DART are appropriate. Contact ITS Access & Accounts to request a report.  Review and validate all individuals with access to the Gift Funds Stewardship and Management Program website and to the Gift Fund Utilization Report in Tableau for annual review process of gift fund utilization. | [insert appropriate person(s)/position(s) (i.e. Development UL)] | ITS contact info: <http://its.umich.edu/help/> |
| Review the Gift Fund Utilization Report (in Tableau) for progress toward improved utilization. In addition, the Gift Fund Analysis report in M-Reports may be used to help in the review process for gift funds without a project grant. | Unit Administrator | Gift Fund Utilization report can be found in Tableau (go to [Wolverine Access](https://wolverineaccess.umich.edu/collection/all/faculty-staff-wolverine-access) > Tableau). Contact [gfsm.support@umich.edu](mailto:gfsm.support@umich.edu) to request access to this report.  Gift Fund Analysis report can be found in M-Reports (go to [Wolverine Access](https://wolverineaccess.umich.edu/collection/all/faculty-staff-wolverine-access) > M-Reports) under the Internal Controls menu within the Compliance tab 🡪 Internal Controls Other Reports/Tools 🡪 Gift Fund Analysis |

Other related information:

Key Contacts:

* Gift and Records Administration
  + Gift and Records Help Line:  734.647.6179 Toll Free 888.518.7888
  + Development Services Help Line: 734.647.7777
  + Development Services Help Site: <https://teamdynamix.umich.edu/TDClient/83/Portal/Home/>
  + DevConnect (Development Intranet): <https://connect.dev.umich.edu/home>
  + Email (General Gift Info): [umgift@umich.edu](mailto:umgift@umich.edu)
  + Email (Securities): [umgiftsec@umich.edu](mailto:umgiftsec@umich.edu)
  + Email (Matching Gifts): [umgiftmatch@umich.edu](mailto:umgiftmatch@umich.edu)
* Office of University Development: (734) 647-6000
  + <https://leadersandbest.umich.edu/page.aspx?pid=446>
* Office of General Counsel: (734) 647-6095
  + <http://ogc.umich.edu/practice-areas/giving-bequests/>
* Financial Operations - Accounting Operations:
  + <http://www.finance.umich.edu/finops/accounting/contact>
* ITS: (734) 764-4357 or [4help@umich.edu](mailto:4help@umich.edu)
  + <http://its.umich.edu/help/>

Related Standard Practice Guides:

* 602.01 [Office of Development](http://spg.umich.edu/policy/602.01)
* 602.02 [Gift Acceptance](http://spg.umich.edu/policy/602.02)
* 602.05 [Use and Release of Donor Information](http://spg.umich.edu/policy/602.05)
* 501.11 [University Investments and Endowment Funds](http://spg.umich.edu/policy/501.11)
* 519.03 [Cash Management Policies](http://spg.umich.edu/policy/519.03)

Record of Revisions:

|  |  |  |  |
| --- | --- | --- | --- |
| **Date of Issue** | **Description of Change** | **Page(s) Affected** | **Approved By** |
| 1/16/2013 | Original template created | All | [insert name] |
| 10/7/2013 | Updates for FY14 including new form and log in M+Google app and review of Gift Fund Analysis management oversight report | 2,3,5,7,8 |  |
| 1/18/16 | Replaced links | 1,3,8 |  |
| 11/2016 | Updated Links, clarifying language, and some info regarding Gift Logs. | 1,3,5,6,8,9 |  |
| 11/2017 | Replaced broken links, and Removed reference to deleted SPG 602.14 from Related Standard Practice Guides section | 4, 5, 9 |  |
| 10/2018 | Updated/Added information regarding document retention and endowments. | 2, 3, & 5 |  |
| 11/2019 | Added clarifying language and updated links. | 2,3,4,6,7,9,10 |  |
| 12/2020 | Added note for drop boxes, clarifying language, updated links | All |  |
| 12/2021 | Updated links | All |  |
| 12/2022 | No changes |  |  |
| 3/6/2023 | Minor language updates | 5 |  |
| 12/2023 | Updated link, clarifying language, added Tableau report Gift Fund Utilization information | 2-5, 7-10 |  |
| 12/2024 | Updated Giving website link, references to Emburse Enterprise | 1, 8 |  |

Document Owner: [insert name], [insert title]

Administrative Owner: [insert name], [insert title]