

Internal Control Metrics - FYs 2019 - 2023

■ = better than University average

■ = at University average

■ = worse than University average

Certifying Unit	P-Cards Underutilized					P-Cards No Activity					Retro Pay Adjustments Total \$ Xfrd > 90 Days					Credit Card PCI Status				
	2019	2020	2021	2022	2023	2019	2020	2021	2022	2023	2019	2020	2021	2022	2022	2019	2020	2021	2022	2022
	A. Taubman College of Arch. and Urban Plan.	4.2%	0.0%	9.5%	0.0%	1.7%	0.0%	0.0%	7.1%	6.5%	1.7%	1.5%	0.1%	2.5%	0.4%	1.2%	C	C	I	C
Athletics	4.2%	0.0%	4.1%	3.0%	3.6%	1.2%	2.3%	8.8%	1.5%	0.0%	0.0%	0.1%	0.2%	0.0%	3.2%	N/E	N/E	E	E	E/I
Audit Services	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%	50.0%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	n/a	n/a	n/a	n/a	n/a
College of Engineering	4.7%	0.8%	2.4%	3.9%	1.7%	1.6%	2.6%	14.6%	3.6%	1.7%	1.3%	1.1%	1.5%	1.4%	1.6%	E/I	E	E/I	E	C
College of Literature, Science & Arts	3.9%	1.1%	3.5%	2.6%	3.5%	1.6%	1.8%	16.5%	3.1%	2.0%	1.5%	1.4%	0.8%	0.8%	1.0%	E/I	E/I	E/I	E/I	E
College of Pharmacy	0.0%	5.3%	0.0%	0.0%	6.7%	0.0%	0.0%	5.0%	0.0%	0.0%	1.7%	3.6%	2.2%	1.6%	1.7%	C	C	C	C	C
Division of Public Safety & Security	0.0%	0.0%	11.8%	6.7%	0.0%	0.0%	0.0%	11.8%	0.0%	0.0%	0.0%	0.0%	50.2%	0.0%	0.0%	C	C	E	C	C
Exec VP for Medical Affairs Shared Services	6.9%	6.3%	8.7%	10.2%	9.2%	4.4%	0.6%	23.5%	8.7%	2.1%	0.2%	0.3%	0.1%	0.1%	0.3%	E	E	I	C	E
Executive Vice President for Academic Affairs	2.7%	2.4%	7.4%	4.5%	4.9%	0.9%	2.8%	17.8%	3.4%	1.5%	0.3%	0.9%	3.6%	1.2%	2.6%	E/I	E	C	I	I
Facilities and Operations	0.0%	2.4%	15.2%	3.4%	6.9%	11.9%	16.7%	18.2%	3.4%	3.4%	0.0%	0.0%	0.1%	0.1%	0.2%	N/E/I	E	E	E	C
Finance	5.0%	4.3%	5.6%	0.0%	0.0%	0.0%	4.3%	16.7%	0.0%	0.0%	0.0%	0.2%	0.1%	0.0%	0.2%	C	E/I	I	C	C
Ford School of Public Policy	6.7%	0.0%	0.0%	0.0%	3.7%	0.0%	0.0%	0.0%	8.3%	0.0%	2.9%	2.1%	1.3%	0.9%	0.4%	n/a	n/a	n/a	n/a	n/a
Institute for Social Research	4.6%	3.4%	0.8%	0.0%	0.0%	4.0%	3.4%	8.9%	11.6%	0.9%	0.2%	0.4%	0.6%	0.5%	0.5%	C	I	E	E	E
Institute of Continuing Legal Education	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	C	C	C	C	C
Investments Office	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	0.0%	12.5%	6.3%	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	n/a	n/a	n/a	n/a	n/a
Law School	0.9%	0.0%	2.3%	1.2%	0.0%	0.9%	0.0%	4.5%	2.5%	2.7%	0.1%	0.9%	0.0%	0.1%	0.7%	I	C	C	E	E
Life Sciences Institute	9.5%	0.0%	2.9%	0.0%	2.9%	0.0%	0.0%	8.6%	5.6%	0.0%	2.7%	1.8%	2.7%	2.3%	2.3%	n/a	n/a	I	C	C
Marsal Family School of Education	3.6%	1.2%	5.9%	4.8%	0.0%	3.6%	7.4%	16.2%	8.1%	6.7%	1.5%	2.1%	2.4%	2.0%	2.3%	C	C	C	C	E
Medical School	13.9%	10.1%	16.4%	9.3%	7.0%	2.4%	1.8%	8.7%	4.5%	2.9%	2.9%	2.3%	3.3%	2.1%	2.4%	N/E/I	E/I	E/I	E	E/I
Michigan Health Corporation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	n/a	n/a	n/a	n/a	n/a
Office of Student Publications	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	C	I	C	C	C
Rackham Graduate School	0.0%	0.0%	0.0%	0.0%	3.4%	7.1%	6.3%	14.8%	10.7%	6.9%	0.8%	0.7%	0.1%	0.2%	0.2%	I	C	E	C	C
Ross School of Business	3.5%	6.1%	2.8%	2.6%	3.2%	3.2%	1.3%	16.7%	6.0%	5.1%	1.7%	1.7%	1.8%	5.0%	3.6%	C	C	C	C	C
School for Environment and Sustainability	3.7%	1.6%	3.5%	4.9%	0.0%	1.9%	3.3%	14.0%	2.4%	0.0%	0.5%	0.8%	4.3%	0.8%	1.6%	C	C	C	C	C
School of Dentistry	2.5%	0.0%	1.0%	6.0%	0.0%	2.5%	0.9%	4.2%	1.2%	0.0%	1.6%	1.5%	3.2%	1.9%	1.4%	E	E/I	E/I	I	E
School of Information	0.0%	2.0%	2.6%	3.0%	3.1%	0.0%	2.0%	12.8%	3.0%	0.0%	0.5%	0.8%	1.0%	1.6%	0.4%	C	C	C	C	C
School of Kinesiology	0.0%	0.0%	8.0%	0.0%	0.0%	0.0%	0.0%	8.0%	0.0%	3.0%	0.7%	0.5%	0.2%	0.1%	0.2%	C	C	C	C	C
School of Music, Theatre and Dance	4.1%	4.2%	8.3%	8.3%	4.0%	5.4%	1.4%	18.3%	5.0%	5.3%	0.1%	0.1%	0.1%	0.8%	0.4%	I	C	C	C	C
School of Nursing	5.0%	6.1%	11.4%	0.0%	0.0%	0.0%	0.0%	14.3%	9.4%	3.7%	1.3%	1.9%	1.9%	0.9%	0.9%	C	C	C	C	C
School of Public Health	4.2%	0.6%	2.0%	4.5%	1.4%	2.6%	2.3%	11.4%	3.8%	1.4%	2.1%	1.7%	1.9%	1.8%	2.1%	E	C	E	C	E
School of Social Work	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.9%	0.0%	0.4%	1.7%	2.0%	2.6%	2.0%	C	C	C	C	E
Shared Services Center	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	3.3%	1.7%	1.0%	I	C	C	C	C
Stamps School of Art and Design	3.1%	4.9%	10.5%	3.6%	1.7%	0.0%	0.0%	3.5%	7.3%	3.3%	0.8%	0.1%	0.3%	0.0%	0.1%	n/a	n/a	n/a	n/a	C
U-M Office of Research	0.0%	0.0%	0.0%	2.3%	0.0%	5.4%	4.5%	16.0%	13.6%	14.9%	4.9%	1.6%	4.9%	1.1%	1.3%	C	C	C	C	C
University Human Resources	5.3%	2.3%	7.7%	9.4%	0.0%	2.6%	0.0%	17.9%	6.3%	2.9%	0.1%	0.0%	0.8%	0.0%	0.9%	C	C	C	C	E
University Libraries	2.2%	4.2%	7.6%	4.8%	1.7%	6.7%	6.3%	25.3%	16.1%	6.7%	1.4%	1.5%	3.7%	1.6%	1.2%	E/I	E/I	E	E	C
University of Michigan - Dearborn	1.5%	1.1%	1.0%	1.1%	1.5%	2.2%	3.0%	13.0%	8.5%	1.5%	1.1%	0.7%	5.2%	1.7%	1.5%	E	C	E	E	E/I
University of Michigan - Flint	3.6%	0.0%	0.7%	0.0%	0.8%	2.4%	1.8%	17.0%	3.5%	1.6%	0.7%	0.5%	1.7%	1.0%	1.2%	E/I	E	I	E	E/I
University of Michigan Health System	6.2%	6.5%	9.9%	6.9%	6.9%	2.9%	1.8%	13.5%	6.9%	5.4%	0.3%	0.2%	0.2%	0.2%	0.3%	N/E/I	N/E/I	E/I	N/E/I	E
Vice President and General Counsel	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.3%	0.0%	n/a	n/a	n/a	n/a	n/a
Vice President and Secretary of the University	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	n/a	n/a	n/a	n/a	n/a
Vice President for Communications	3.2%	5.7%	9.4%	10.3%	3.1%	0.0%	5.7%	6.3%	0.0%	6.3%	0.0%	0.2%	0.5%	0.4%	0.1%	C	E	E	C	I
Vice President for Development	1.9%	1.9%	11.3%	6.2%	5.7%	1.0%	2.9%	24.7%	10.3%	1.9%	0.1%	0.0%	0.0%	0.0%	0.1%	C	C	C	C	C
Vice President for Government Relations	9.1%	9.1%	0.0%	0.0%	5.3%	0.0%	0.0%	11.1%	5.3%	10.5%	0.0%	0.0%	0.0%	2.0%	0.7%	E	C	C	C	C
Vice President for Information Technology	4.3%	0.0%	9.1%	4.8%	4.5%	0.0%	0.0%	13.6%	4.8%	0.0%	0.8%	0.6%	0.1%	0.0%	0.2%	E/I	I	I	C	E
Vice President for Student Life	1.4%	1.3%	1.8%	1.4%	0.0%	0.9%	3.9%	26.5%	7.9%	1.9%	0.2%	0.1%	0.2%	0.1%	0.2%	N/I	N/E/I	N/I	E/I	E/I
Total / Average	5.8%	4.0%	7.3%	5.0%	3.8%	2.4%	2.3%	13.3%	5.3%	2.7%	1.2%	1.0%	1.7%	1.0%	1.2%	18	21	18	25	22

*Percentages are relative based on unit size